



In today's rapidly changing healthcare landscape, organizations are facing increasing pressure to provide high-quality care while ensuring financial sustainability. The emergence of the Smart Hospital—a model that utilizes digital health technologies and systems thinking—presents a viable solution to these challenges. A key component of this model is the Virtual Care Operations Center, commonly known as a "Command Center," which integrates various aspects of patient care, operational management, and workforce optimization. This article explores the Smart Hospital framework, the operational efficiencies offered by a command center, and the transformation of the healthcare workforce to improve care delivery. For further insights and a detailed guide, visit **Equum Medical's** website.

DEFINING THE SMART HOSPITAL

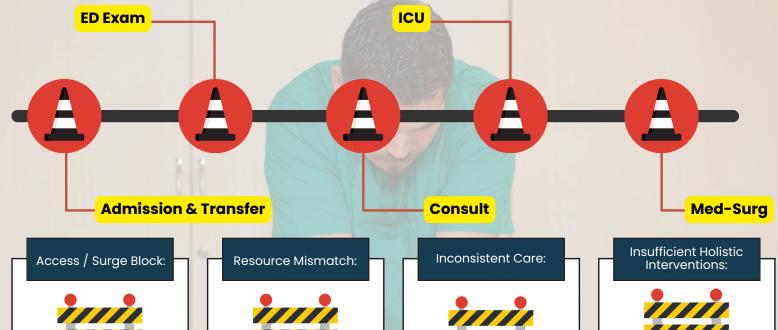
A Smart Hospital is defined by its use of advanced technologies, including artificial intelligence (AI), data analytics, and telehealth solutions. These innovations help streamline hospital operations and improve patient outcomes. By adopting a holistic approach that integrates patient care with technological infrastructure, Smart Hospitals can optimize resource allocation and enhance care delivery throughout the entire patient journey, from admission to discharge.

Technological Integration The Smart Hospital model centers on the integration of various technologies that enable seamless communication among patients, clinicians, and administrative staff. This integration includes electronic health records (EHRs), remote monitoring devices, and telehealth platforms. Together, these technologies provide a comprehensive view of patient health, facilitating timely interventions and informed decision-making.

Operational Efficiency Smart hospitals employ a Command Center to centralize clinical operations and optimize patient flow. This operational hub coordinates care across various departments, facilitating real-time data sharing and improving communication among care teams. By consolidating functions such as tele-ICU, virtual nursing, and patient management, the Command Center reduces delays and ensures that patients receive the appropriate level of care in a timely manner.

HOT SPOTS IN A PATIENT JOURNEY DELAY CARE

Patient flow represents the ability of the hospital to serve patients quickly and efficiently as they move through stages of care.



- · Inefficient Transfers
- **ED Boarding**
- Delays in Care Coordination

Samadbeik et al. BMC Health Services Research (2024) https://doi.org/10.1186/s12913-024-10725-6



- Lack of Staffing
- Longer Wait Times
- Utilization variability



- Lack or care standardization
- Contributors to Burnout Patient Care Quality / Cost



- Low Patient Experience
- Low Staff Satisfaction
- · Delays in Care

TELEHEALTH ENABLED CLINICAL OPERATIONS

Reducing Overcrowding / Unnecessary Transfers

- · Patient triage to determine Datients condition
- Review pt system level capacity to optimize bed utilization and patient transfer rates



Standardizing Care with Protocol -driver Telehealth

- Support implementation or standardized care protocols across different hospitals in a system of care
- Ensure a continuous care plan and reduce variability in patient outcomes.



Tele-Consultation to Improve continuity

- Seamless consultation with specialists during the ED visit
- Reduced delays in
- Reduce potential unnecessary transfers.



Enhanced Resource Allocation

- Support bedside care team confidence in high acuity scenarios
- Augment night/weekend staff needs
- Provide improved work/life balance availability



Alleviating Staffing Gaps with Virtual Staffing **Solutions**

- Provide access to access to remote clinicians, 24/7
- Support for underserved
- areas rural
- Helping address staffing mismatches and reduce burnout







THE ROLE OF THE COMMAND CENTER

A Command Center serves as the nerve center for a Smart Hospital, bringing together various elements of patient care and operational management into a cohesive framework. The establishment of a Command Center allows hospitals to effectively manage high-acuity care, streamline processes, and utilize resources efficiently.

Centralized Monitoring and Coordination The Command Center enables centralized monitoring of patient health data and care activities. By leveraging advanced analytics and AI, it can identify trends in patient conditions, predict potential complications, and facilitate timely interventions. This proactive approach enhances patient safety and outcomes while reducing the burden on frontline staff.

Enhancing Patient Flow One of the primary goals of a Command Center is to improve patient flow within the hospital. By tracking bed availability, patient status, and transfer requests in real time, the Command Center can optimize resource allocation and ensure that patients are placed in the most appropriate care settings. This reduces bottlenecks and minimizes patient wait times, ultimately leading to increased patient satisfaction and better clinical outcomes.

Supporting Clinical Teams The Command Center also supports clinical teams by providing them with access to remote expertise and resources. Virtual care teams can assist with complex cases, enabling healthcare providers to focus on delivering hands-on care while leveraging the expertise of specialists who may not be on-site. This collaboration enhances the quality of care and helps address workforce shortages by ensuring that patients have access to the necessary expertise, regardless of their geographical location.

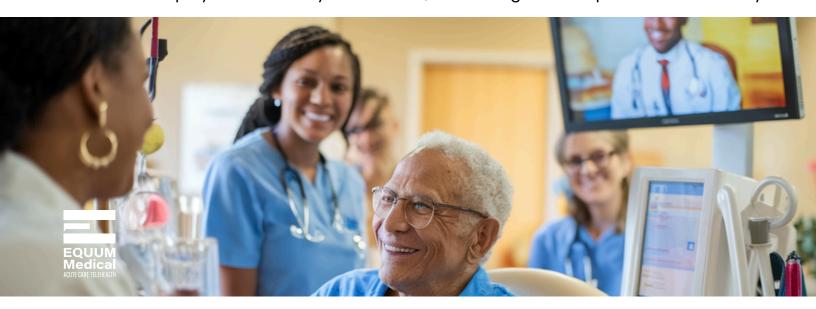


REINVENTING THE HEALTHCARE WORKFORCE

As hospitals embrace the Smart Hospital model, the workforce must also undergo a transformation. The integration of technology and the establishment of a Command Center can lead to improved job satisfaction and retention rates among providers.

Empowering Clinicians By utilizing telehealth solutions and remote monitoring technologies, healthcare providers can work to the highest level of their license. This empowerment not only enhances job satisfaction but also allows clinicians to focus on critical aspects of patient care rather than administrative tasks. The reduction of administrative burdens enables staff to spend more time engaging with patients, fostering a more rewarding and fulfilling work environment.

Optimizing Staff Utilization A command Center allows hospitals to optimize staff utilization by enabling cross-departmental collaboration. For example, virtual nursing and telemetry teams can monitor patients remotely, reducing the need for one-to-one sitters and freeing up nursing staff to provide direct care. This model ensures the right staff members are deployed where they are needed, enhancing overall operational efficiency.



Standardizing Care Processes The introduction of standardized protocols and workflows is essential for ensuring consistent care delivery across the hospital. The Command Center can facilitate the development and implementation of these standards, which helps reduce variability in patient care and improves outcomes. Staff members who understand and adhere to standardized practices can work more efficiently, resulting in improved patient flow and satisfaction.

Building Resilience in the Workforce The challenges faced by rural healthcare organizations often stem from staffing shortages and high turnover rates. By leveraging the capabilities of a Command Center and virtual care technologies, hospitals can insulate themselves from the impact of staffing turnover. A stable and well-supported workforce is more likely to remain engaged and committed to delivering high-quality care, thereby enhancing the overall resilience of the organization.

ACUTE CARE TELEHEALTH INTEGRATION FOR ENHANCED HOSPITAL OPERATIONS



PATIENT FLOW

- Increased Bed Capacity
- Improved Patient Flow
- Improved Patient Transfer
- Improved Operational Efficiencies

FINANCIAL

- Decreased Length of Stay
- Increased Revenue
- Decreased Expenses
- Operating Margin Gains

PATIENT EXPERIENCE

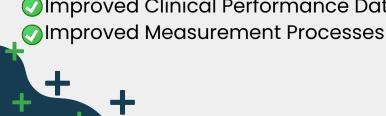
- Improved Patient Care
- Improved Patient Satisfaction
- Reduced Wait Times

STAFF EXPERIENCE

- Improved Team Communication
- Increased Clinical Satisfaction
- Improved Staffing Gains

ACTIONABLE DATA

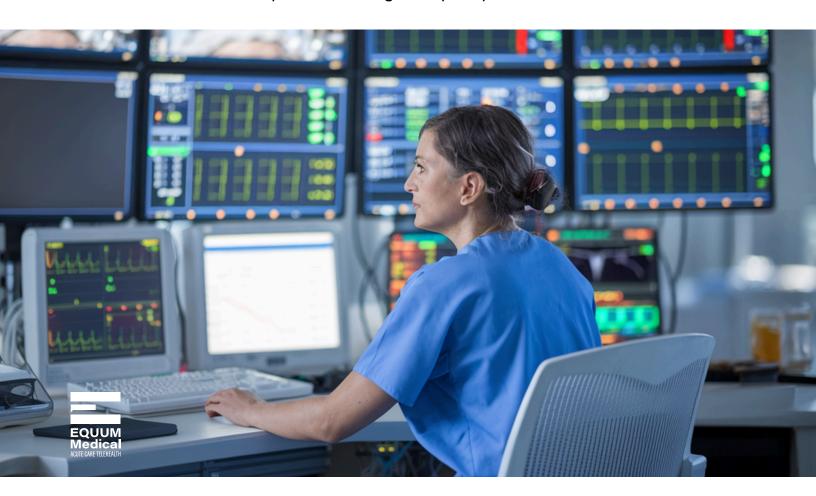
- Improved Clinical Performance Data





The Smart Hospital model, complemented by a Command Center, represents a transformative approach to healthcare delivery that addresses the pressing challenges faced by healthcare organizations today. By integrating advanced technologies and optimizing workforce management, hospitals can enhance patient care, streamline operations, and build resilience within their organizations.

By prioritizing technology, collaboration, and workforce empowerment, healthcare leaders can effectively navigate the complexities of modern healthcare and secure a sustainable future for their organizations. As the healthcare landscape continues to evolve, embracing this model will be essential for ensuring that hospitals remain at the forefront of innovation and provide the highest quality care to their communities.



Content for "Transforming Healthcare, The Smart Hospital and Digital Health Era" was derived from first-person interviews and market landscape research as well as the <u>American Telemedicine Webinar</u> "Transforming Health Care: The Smart Hospital Approach to Digital Health and Systems Thinking" presented during Telelehealth Awareness Week (September 2024). Original slides and presentation transcript can be found here: Access to Webinar Recording and Slides

